



USS RANGER FOUNDATION

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Ranger Means Business

Creating good jobs for the Portland metro area

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The purpose of this document is to explore some of the possibilities Ranger will bring to the Portland and Vancouver area in the form of both direct and indirect employment. It is not meant to be a complete list of jobs, but to stimulate ideas and encourage participation by the communities and businesses that will benefit.



Ranger means business

Background

The USS Ranger Foundation is a nonprofit corporation chartered to acquire the retired super carrier *USS Ranger* and operate it in the Portland OR metro area, as the anchor of a museum, memorial, educational, and civic center complex. The ship is currently moored in Bremerton WA, and is being held for a no-cost donation. Full details, presentations and planning materials are available as well as speaker engagements.

Current status

Donation of Ranger is under a federal program conducted by the Naval Sea Systems Command (NAVSEA) in Washington DC. They have a multi-phase process for proving that the potential donee has the proper corporate structure, tax status and plans for every facet of acquisition, modification, movement, mooring, operation and maintenance.

The USS Ranger Foundation has successfully passed through the first phase where we identified ourselves as a properly constituted and governed corporation with the correct IRS 501(c)(3) status. In addition, the Foundation commissioned a marketing study whose findings were that if the planning was properly executed, the project would be a financially stable and viable in this area of the country.

Phase II

Phase II was entered by the Foundation in September of 2009. NAVSEA has given us twelve months to complete the required activities in phase II, enabling us to enter phase III. Included in this timeframe is the creation of a business and financial plan as well as a comprehensive environmental study

Phase III

Phase III begins after successful completion of phase II, and includes planning and construction related to the actual donation of the ship, its relocation to Oregon, modifications etc. Also in this phase are the museum acquisitions, planning and other activities related to providing a complex of this size and complexity.



Ranger means jobs

Providing jobs for the short term

The Foundation is required to perform specific tasks and create specific documents and items to move along the process of having the ship donated.

The Portland Metro area is experiencing high unemployment rates as a result of the national economic conditions. In addition, the unique lifestyle and culture of the city is drawing large numbers of highly educated and skilled workers here, adding to the population, and making the numbers of unemployed ever larger.

Bringing Ranger to the area will improve this picture in many ways. The donation process is intense but only requires a small staff to carry it out. In addition to the Foundation members working as volunteers, we will require numerous studies and expect to utilize local companies to perform them.

Providing jobs as the complex emerges

As the project progresses, there will be opportunities for more and more jobs in direct efforts of preparing the mooring site, constructing or refurbishing shore-side buildings, and making necessary access and utility improvements. All of these jobs will contribute to the economic recovery of the area.

The ship was designed, built and operated in a vastly different role than she will play as a static museum open to the general public. Once the ship is physically located in the Columbia River, there will be jobs created in the areas of skilled trades such as electrical, HVAC, painting, welding and technology. In addition, there will be a need for people working in the areas of museum and educational curricula development.

All of these jobs will have an ongoing component, as the ship will require constant care and upkeep in order to present a world class venue in a manner that will lure first time and repeat visitors.

Providing jobs in the long run

Once construction and modifications are accomplished, it will be time to open the doors for business. The complex itself will provide employment opportunities in staffing the museum and its facilities such as a ship's store, ticket outlets, simulator operators, parking and others.

One of the attractions of a ship museum venue is the ability to host reunions, meetings and conventions aboard. Think of using the four and a half acre flight deck to host the, 4th of July fireworks, concerts etc.



A ship the size of Ranger can accommodate groups of virtually any size. Serving guests will provide ample opportunities in the catering and hospitality fields. Though the ship's kitchen equipment will not be activated for food preparation, there will be equipment aboard for cooking, serving, seating, dining, audio/visual and other activities involved in hosting events. All of this equipment must be maintained, cleaned, operated, set up and stored, by local service providers.

Ranger joins five existing museum aircraft carriers operating in various locations along the coasts. Each of them has a 'live aboard' program where youth groups come aboard to eat, sleep, learn and enjoy wholesome activities. This will require services in the areas of teaching, laundry, food and cleaning.

Ranger will change the face of tourism in the Pacific Northwest. Making Oregon a destination for large conventions, reunions and meetings will increase traffic through the airport with a corresponding increase in bus, cab, rental car and light rail usage.

Ranger is a large ship, planned for many visitors, and providing multiple venues for a wide variety of interests. We assume it will take more than one day to see it all, and therefore will increase the business at local hotels/motels and restaurants, as well as shopping districts, theaters and other attractions in the area. This translates to increased business in places such as the wine country, Evergreen Aviation Museum, OMSI, and Spirit Mountain etc.

Ranger means training

Ranger is a seagoing vessel. As such, she contains all of the machinery and fittings of any ship. This means the local trade unions can have a built-in facility for training in trades such as longshoremen, pipefitters, riggers and others. Firefighters and other first responders can have a unique place to train and test equipment.

Ranger means emergency preparedness

The September 11th attack on New York City found its emergency control center under the rubble of the World Trade Center. The aircraft carrier *Intrepid* was used as a command and control center for many agencies responding to the crisis. The flight deck was used for helicopter traffic, and communications equipment was set up to enable the city to function as best it could. During a recent overhaul of the ship, a command and control center suite was installed on the ship, should it be needed again in the event of a man-made or natural disaster. Ranger can consolidate the emergency preparedness centers in the area, and act as a one of a kind site that could provide a margin of safety and



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comfort in the event of an emergency situation. Building, maintaining and operating such a facility requires staff.

Ranger means restoration work

Ranger is an aircraft carrier. As such, her role was to transport aircraft to where they were needed for power projection or humanitarian missions. We intend to display representative aircraft and supporting equipment such as tractors, fire fighting and other vehicles. These aircraft and vehicles are available for display purposes, but they usually need complete restoration work to be viable. This involves paid labor as well as volunteer work in the areas of bodywork, paint, electrical and technical equipment. We intend to have a restoration shop as part of the complex.

We need your help to make this happen

Please help us spread the word about this exciting project. We need the demonstrated support of the labor forces, civic associations, Port of Portland, Metro, politicians from the federal level to the local neighborhood association. We also need your dollars to fund the required permitting activities and studies.

For further information

For further information please visit our web site [HTTP://WWW.USSRANGER.ORG](http://www.USSRANGER.ORG) or phone (503) 558-8519.

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